



# Finalto Financial Services Limited

## Pillar III Disclosures for Financial Year 2022

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# 1 Introduction, Scope & Purpose of this Document

## 1.1 Background information

Finalto Financial Services Limited (“FFS” or the “Firm”) is an authorised and regulated investment firm incorporated in the United Kingdom regulated by the financial Conduct Authority (hereinafter “FCA”) under Firm reference number 481853, and with LEI Code 549300FSY1BKNGVUOR59 for the conduct of designated investment business in the United Kingdom. The sale of the Finalto Group from Playtech PLC to TTB Partners completed in July 2022. Accordingly, the Firm’s ultimate shareholder is TTB Partners, a company incorporated in the Cayman Islands.

In accordance with its FCA licence, the Firm is permitted to carry out the following activities:

1. Arranging (bring about) deals in investments;
2. Dealing in investments as agent;
3. Dealing in investment as principal;
4. Making arrangements with a view to transactions in investments.

The Firm is an online financial services provider and acts as the principal and market maker to its customers in Contracts for Differences (“CFDs”), on a range of financial instruments including Foreign Exchange, Commodities, Indices, Shares and Exchange Traded Funds. It is noted that the Firm does not hold any real crypto assets but offers through its online platform trading in a number of CFDs with crypto as their underlying instrument. These exposures were not material to the Firm for the financial year ending on 31 December 2022, which is the reference year of these Disclosures.

Revenue is mainly generated from trading fees and dealing spreads (bid/ask spread) charged on client trades and to a lesser extent from net gain/losses on trading activity. The level of revenue in any period is driven by the number of active clients and the level of client activity.

## 1.2 Regulatory context

Since 1<sup>st</sup> of January 2022, the Firm is subject to the capital adequacy and overall risk management requirements that arise from the UK Investment Firm Prudential Regime (“IFPR”). FFS is authorised as a Markets in Financial Instruments Directive (“MiFID”) investment firm by the FCA and is in scope of the new regime.

The framework consists of the prudential requirements of UK investment firms (“Investment Firm Prudential Regulation” or “IFPR”). The IFPR rules focus on the specific methodologies that UK investment firms are required to apply for quantifying their exposure to risk and deriving their Capital Adequacy ratio, as well as to their required level of initial capital, their Internal Capital Adequacy & Risk Assessment (“ICARA”) Process and the Liquidity Requirement, among others.

The IFPR framework consists of three (3) Pillars that are used to regulate, supervise, and improve the risk management of firms in the financial services industry. The three (3) Pillars and their applicability to the Firm are summarised below:

- **Pillar I** - Minimum Capital Requirements - ensures that the Firm maintains at all times a sufficient amount of capital above the minimum requirement in relation to certain key risks, as calculated using prescribed methods.
- **Pillar II** - ICARA and Supervisory Review and Evaluation Process (“SREP”) - ensures that the Firm and its supervisor, FCA, actively assess, control, and mitigate the various risks that the Firm faces.
- **Pillar III** - Market Discipline - ensures the promotion of market discipline through the disclosure of the Firm's regulatory requirements, risk management and risk governance policies and procedures, allowing market participants to view and compare meaningful information relating to the Firm and its peers.

The Firm is a Non-SNI MIFIDPRU Firm, also referred to as Class 2 UK IF, and is required to hold £750.000 as at 31<sup>st</sup> of December 2022 of Permanent minimum capital requirement, set in accordance with MIFIDPRU 4.4.1 of the FCA Handbook.

FFS's Pillar III disclosures have been prepared in compliance with MIFIDPRU 8 standards of the FCA Handbook and relate to the financial year ending on 31st of December 2022. In accordance with MIFIDPRU 8.1.7, the disclosures included in this Report are made on an individual basis and are published annually. This Report should be read in conjunction with the audited financial statements of the Firm for the year ended 31st of December 2022, which are prepared in accordance with the UK adapted International Financial Reporting Standards ("IFRS") and Companies Act 2006. Where "reference date" is mentioned, this refers to 31st of December 2022.

In accordance with MIFIDPRU 8.1.7, the Firm's Pillar III disclosures are published on an annual basis on the Firm's website [www.markets.com/uk](http://www.markets.com/uk) and [www.liquidity.finalto.com/uk](http://www.liquidity.finalto.com/uk).

Unless stated otherwise, all amounts are in thousands of Great Britain Pounds ("£" or "GBP").

### 1.3 Implication of Russian Invasion to Ukraine

The war in Ukraine has significantly affected individuals, economic activity, and financial markets on a global scale. The war and the sanctions imposed have led to a steep jump in commodity prices and supply chain disruptions. Consequently, it is not only companies with operations (or assets) in Russia, Belarus, or Ukraine, or those trading with counterparties in those countries, that have been significantly affected. Other companies may be indirectly affected by commodity price inflation, shortages in supplies, rising interest rates and a weaker economic environment.

The Management of FFS will continue to monitor the situation closely and assess/seek additional measures/committed facilities as a fall-back plan in case the period of disruption becomes prolonged. The Firm has not been affected by the war in Ukraine.

## 2 Governance and Risk Management Objectives and Policies

### 2.1 The Board of Directors

The Firm's Board of Directors (the "Board") is required to assess and review the effectiveness of the policies, arrangements and procedures put in place for the Firm and to take appropriate measures to address any deficiencies. In particular, when managing and/or assessing risks, the responsibilities of the Board of Directors are summarized as follows:

- Approve and periodically review the strategies and policies for taking up, managing, monitoring, and mitigating the risks that the Firm is or might be exposed to, including those posed by the macroeconomic environment in which it operates.
- Ensure that all the Risk Management regulatory requirements are applied, and that appropriate systems and controls are introduced.
- Be actively involved in and ensure that adequate resources are allocated to the management of all material risks, the valuation of assets and the use of external credit ratings and internal models that relate to those risks.

As at 31 December 2022, the Board of Directors of the Firm comprised of three (3) Executive Directors and two (2) independent Non-Executive Directors, with significant senior level knowledge and understanding of the industry and management expertise.

### 2.2 Diversity in the Selection of Members of the Management Body

The Firm is committed to promote a diverse and inclusive workplace and, to this end, part of the Nominations Committee remit is to promote diversity and harmonized criteria for the assessment of suitability of the members of the Management Body and of key function holders, to ensure sound assessment processes as part of the Firm's governance arrangements. One of the key roles of the Nomination Committee is to evaluate the balance of knowledge, skills, diversity, and experience of the management body to achieve a variety of views and experiences and facilitate independent opinions as well as sound decision-making.

### 2.3 Number of Directorships held by Board Members

The table below provides the number of directorships each member of the management body of the Firm holds at the same time in other entities (excluding the directorship in the Firm and its related entities that belong to the same group) as at the time of preparation of this Disclosure. Directorships in organizations which do not pursue predominantly commercial objectives, such as non-profit-making or charitable organizations, are not considered for the purposes of the below. Executive or non-executive directorships held within the same group, are considered as a single directorship.

**Table 1: Number of directorships held by the Firm's Board members excluding position in the Group:**

Name <sup>1</sup>	Position	Total number of Executive Directorships	Total number of Non-Executive Directorships
Mr Stanislav Bunimovich	Executive Director	0	0
Mr Matthew Maloney	Executive Director	0	0
Mr Paul Mildon	Executive Director	0	0
Mr Paul Hearn	Non-Executive Director	0	0
Mr Dan George	Non-Executive Director	0	0

<sup>1</sup> The information presented in this table is based only on representations made by the directors of the Firm.

<sup>2</sup> Mrs Julia Free has resigned on 30 September 2022 from her position as an Executive Director.

<sup>3</sup> Mr Ron Hoffman has resigned on 29 November 2022 from his position as an Executive Director. Also, Mr Jeremy Schlachter resigned on 1 January 2023 from his position as an Executive Director, and Mr. Ka Wing Tam was appointed as Non-Executive Director on June 2023.

<sup>4</sup> Mr Matthew Maloney has changed his position from Executive Director to Non-Executive Director on May 2023 and Mr. Paul Groves was appointed as Executive Director on May 2023.

## 2.4 Risk Management Framework

The Risk Management Framework (RMF) describes the Firm's approach to risk management and provides the infrastructure for the governance, management, and accountability of risk. It also sets out the processes in place to identify, assess, monitor, mitigate and report risks that could materially influence the firm's ability to achieve its strategic objectives.

The RMF documents the tone from the top for the principles and policies, for how risk management is practically implemented, to include its Risk Registers, Risk Taxonomy, Risk Policies, Risk Monitoring, Stress & Scenario Analysis and Reporting.

Risk governance is the process that ensures all Firm employees perform their duties in accordance with the RMF and includes defining the roles of all employees, segregating duties, and assigning authority to individuals, committees, and the board for approval of key risks, risk limits, exceptions, and reports, and for general oversight. This includes collectively the Firm's policies and procedures with respect to risk management and roles and responsibilities of the Risk & Compliance Committee, the Chief Risk Officer ("CRO") and other key parties.

The Board recognises the importance of strong corporate governance and has adopted the three lines of defence model to ensure high levels of compliance and risk management. It is the Board's view that compliance and risk management are the responsibility of every single employee.

## 2.5 Nomination Committee

The main objective of the Nomination Committee is to review the structure, size and composition of the Board and its Committees and to make recommendations with regards to any changes considered necessary in the identification and nomination of new Directors, the removal of Directors, the reappointment of existing Directors and the appointment and removal of members of the Board's Committees. The Nomination Committee has a responsibility to assess the roles of the existing Directors in office to ensure that balance is maintained in the Board in terms of skills, knowledge, experience, and diversity.

As per MIFIDPRU 7.3, the Risk, Remuneration and Nomination committees apply if the firm does not qualify for the exclusion in MIFIDPRU 7.1.4R. As at the reference date of the Disclosures report, the Firm qualifies for the exclusion in MIFIDPRU 7.1.4R and thus is not obliged to have in place a Nomination Committee. Nevertheless, the Firm has decided prudently to establish a Nomination Committee.

## 2.6 Risk & Compliance Committee

The Firm has a Risk & Compliance Committee in place to oversee on behalf of the Board all matters relating to risk management and regulatory compliance. The Risk & Compliance Committee's arrangements are proportionate to the size, complexity, and risk profile of the Firm. The Committee acts independently from the management of the Firm, comprising of three Non-Executive Directors (including two independent).

All members of the Committee must have appropriate knowledge, skills, and expertise to fully understand and monitor the risk strategy, risk appetite, risk management policies and risk management practices of the Firm.

The main objectives of the Risk & Compliance Committee are as follows:

- To advise the Board on risk strategy and assist the Board in overseeing its implementation.
- To provide the risk management framework to ensure risks are identified, and appropriate management and/or mitigation plans are in place.
- To keep the Board informed regarding all risk activities.
- To identify, analyse, manage, and monitor the key risks of the business review and approve key policies and related procedures of risk management activities.

As previously mentioned, the Firm qualifies for the exclusion in MIFIDPRU 7.1.4R and thus is not obliged to have in place a Risk Management Committee. Nevertheless, the Firm has decided prudently to continue having this Committee in place. During 2022 the Risk & Compliance Committee convened four (4) times.

## 2.7 Risk Management Function

The Firm operates a dedicated Risk Management function under the Chief Risk Officer (CRO) who is responsible for implementing the Risk Management Policy, as this is set by the Board of Directors and the Risk & Compliance Committee. In addition, it ensures ongoing compliance with the Firm's Risk Management regulatory requirements and has a direct reporting line to the Board of Directors and the Risk & Compliance Committee.

The Risk Management function has an oversight role and individual types of risks are managed daily by first line functions. More specifically, as a second line of defence, the Risk Management function is in place to:

- Oversee processes across the Firm and ensure they comply with risk management policies.
- Assess and challenge the business processes and their effectiveness to implement the policies.
- Identify and assess new and existing exposures to risk which may impact the Firm.
- Monitor and review limits for key risks including mandates set by the key risk policies.
- Provide oversight and support to first line functions, as they are the business units that actively manage risks as part of their daily operations.

## 2.8 Compliance and Money Laundering Functions

The Firm's Compliance function covers (a) Regulatory Compliance to ensure adherence with the FSMA and (b) Financial Crime / AML. The Compliance function has an oversight role and accordingly it designs a risk-based compliance monitoring plan reviewed on an annual basis having regard to the areas of material business activity or material business and regulatory risk, with the overall aim of ensuring consistent regulatory compliance at all times. The function prepares quarterly reports to the Board reporting on any findings and deficiencies. The role of the Compliance function is to advise the Firm's business and operational units on an ongoing basis on any aspect to ensure

compliance with FSMA and the Financial Crime laws and regulations. The Compliance functions is responsible for the preparation and ongoing review of a number of compliance policies which shall be adhered at all times ensuring the implementation of a compliance culture across the organisation. An annual training plan is prepared on an annual basis to ensure employee awareness with the regulatory requirements.

The Head of Regulatory Compliance and Money Laundering Reporting Officer (“MLRO”) has direct access to the Board of Directors.

## 2.9 Internal Audit Function

The role of the Internal Audit function is the provision of ongoing review and evaluation of the operations and activities of the Firm in all respects, as well as the provision of recommendations and advice to ensure that the Firm operates at the highest standards and in accordance with best practices while remaining in line with the applicable legal and regulatory framework. The Internal Auditor is an independent and autonomous function with direct reporting line to the Board of Directors. The key responsibilities of the Internal Audit function include:

- Providing an objective and independent appraisal of all Firm activities (financial, operational and others).
- Giving assurance to the Board on all control arrangements, including management and corporate governance.
- Assisting the Board by evaluating and reporting the effectiveness of the controls for which the Board is responsible and issuing recommendations and suggestions.
- Keeping records and books with regards to the internal audit work performed.
- Establishing, implementing, and maintaining an audit plan to examine and evaluate the adequacy and effectiveness of the Firm’s systems, internal control mechanisms and arrangements.
- Submitting Internal Audit Reports to the Board of Directors over the activities performed by the Internal Auditors.

## 2.10 Risk Management Strategies and Capital Management

The Firm deploys several risk management strategies in order to control its risks, which include maximum overall exposure levels and value at risk indicators. The Firm manages its capital structure and adjusts it, in light of changes in economic conditions and the regulatory environment. The Capital Management framework of FFS is designed to manage its capital needs on an ongoing basis. The Firm has in place internal guidance in order to ensure that the capital adequacy ratio remains well above the regulatory minimum.

The Firm manages its capital and liquid resources to ensure that it will be able to continue as a going concern, while increasing the return to shareholders.

## 2.11 Internal Capital Adequacy and Risk Assessment (“ICARA”) Process

Under the IFPR rules, MIFIDPRU investment firms are required to comply with the MIFIDPRU ICARA (Internal Capital Adequacy and Risk Assessment) process and the overall financial adequacy rule (OFAR).

The Internal Capital Adequacy and Risk Assessment (“ICARA”) process, in summary, is the systems, controls and procedures set out in MIFIDPRU 7.4.9R(1) to (3) operated by a MIFIDPRU investment firm to:

- a. identify, monitor and, if proportionate, reduce all material potential harms that may result from the ongoing operation of, or winding down of, the firm’s business; and
- b. assess whether the firm should hold additional own funds and/or liquid assets to address material potential harm.



The OFAR requires that a firm must at all times maintain overall financial resources, including capital resources and liquidity resources, which are adequate, both as to amount and quality,

- a. to ensure that there is no significant risk that its liabilities cannot be met as they fall due;
- b. the firm is able to remain financially viable throughout the economic cycle, with the ability to address any material potential harm that may result from its ongoing activities; and
- c. the firm's business can be wound down in an orderly manner, minimising harm to consumers or to other market participants.

The additional amount of capital and liquidity, if necessary, is determined internally by the Firm through the performance of the ICARA, and upon FCA's request, the ICARA is collected and undergoes the Supervisory Review and Evaluation Process ("SREP"). Following the SREP, the FCA may decide for additional capital and liquidity requirements and accordingly communicated to the Firm and considered as an additional requirement affecting the minimum required Capital Adequacy Ratio and Liquidity Requirement for the Firm, respectively.

The Firm performs the ICARA and wind down analysis on a yearly basis in which it considers a series of stress scenarios to its base financial projections. At the same time stress testing is performed on an ongoing basis. Additionally, the process covers the Firm's business background, financial performance and governance arrangements pertaining to Risk Management, and places emphasis on the impact of regulatory developments on business performance, compliance, and reputational risks. A core element of the ICARA process is to identify the risks associated with the activities of the Firm on a forward-looking basis. For each of the identified risks, the Firm assesses if the risk is sufficiently covered by the Own Funds Requirements ("OFR") and Basic Liquid Assets Requirements ("BLAR") or if additional capital and or liquidity requirements need to apply. The CRO is responsible for the preparation of the annual ICARA Report which is being submitted to the BoD for approval.

## 2.12 Board Risk Appetite Statements

The Risk Appetite Statements define the level of risk the Board is willing to take in pursuit of its business objectives and strategic goals. It defines the parameters within which the Firm can operate and the relevant risks it can assume, both on an individual as well as on an aggregated basis.

The Risk Appetite Statements include some high-level principles and key risk indicators to alert Management and the Board of Directors of any risk concerns and triggering appropriate responsive actions. Specific limits are in place, which are embedded in the risk monitoring systems and reporting, to cap the amount of risk the Firm will take. All Key Risks as set out in the Firm's risk taxonomy have a defined risks appetite statement which is supported by established policies and procedures to manage those risks which includes;

- Operational Risk.
- Liquidity Risk.
- Credit Risk.
- Market Risk.
- Compliance Risk.
- Business Risk.

This Risk and Compliance Committee assist the Board in completing its risk appetite statements on a quantitative and qualitative perspective and review its appetite statements on a regular basis.

## 2.13 Lines of Defence

The Board has adopted a three (3) line defence model to ensure responsibility is allocated for the identification, management, control, and oversight of the principal risks related to the Firm's business. The model designates the roles, responsibilities, and accountabilities for the risk management of the Firm.

- **First line:** Functions that own and manage risks – the Business Management and Operational Functions.
- **Second line:** Functions that oversee risks – primarily the Risk Management and Compliance Functions.
- **Third line:** Functions that provide independent assurance – primarily the Internal and External Audit Functions.

### 3 Key Risks & Harms

The Firm continuously monitors its business activities to identify material harms (severe outcome or impacts) and risks (the probability of a harm occurring) which may result in as a result from the ongoing operations. The Firm refers to its "key risks" to explain its collective approach to both risk and harms and sets them out in a taxonomy which is consistent with the regulatory approach.

The IFPR regime provides the taxonomy for assessing principal harms as they relate to the client, the firm, and the market, named as Risk to Client (RtC), Risk to market (RtM) and Risk to firm (RtF) and assessed where they are applicable for the firm;

#### 3.1 Risk to Client (RtC)

Risk to Client ("RtC") reflects the risk covering the business areas of investment firms from which harm to clients can occur. The K-factors that are assessed under RtC based on the IFPR Pillar I methodologies, are the following:

<b>K-AUM (Assets Under Management)</b>
<p>K-AUM captures the risk of harm to clients from an incorrect discretionary management of client portfolios or poor execution and provides reassurance and client benefits in terms of the continuity of service of ongoing portfolio management and investment advice.</p> <p><i>The firm does not provide portfolio management or investment advice and so, this K-factor does not apply.</i></p>
<b>K-CMH (Client Money Held)</b>
<p>K-CMH captures the risk of potential for harm where an investment firm holds the money of its clients, considering whether they are on its own Balance Sheet or in third-party accounts and arrangements under applicable national law provide that client money is safeguarded in the event of bankruptcy, insolvency, or entry into resolution or administration of the investment firm. K-CMH excludes client money that is deposited on a (custodian) bank account in the name of the client itself, where the investment firm has access to the client money via a third-party mandate.</p> <p><i>The firm offered safeguarding services only in relation to the CFD positions of its clients, which is captured under K-CMH in consideration of the nature of CFD products.</i></p>
<b>K-ASA (Assets Safeguarded and Administered)</b>
<p>K-ASA captures the risk of safeguarding and administering client assets and ensures that investment firms hold capital in proportion to such balances, regardless of whether they are on their own Balance Sheet or in third-party accounts.</p> <p><i>During the year under review, the Firm offered safeguarding services only in relation to the CFD and spread bet positions of its clients, which is captured under K-CMH in consideration of the nature of CFD and spread bet products. Therefore, the Firm was not subject to the risk relating to this K-factor.</i></p>
<b>K-COH (Client Orders Handled)</b>
<p>K-COH captures the potential risk to clients of an investment firm which executes client orders in the name of the client, and not in the name of the investment firm itself, for example as part of execution-only services to clients or when an investment firm is part of a chain for client orders.</p> <p><i>The Firm executes its clients' orders by acting as principal to their trades, therefore the risk reflected by this K-factor does not apply.</i></p>

### 3.1.1 K - CMH

The Firm is subject to CMH that captures the risk of potential for harm where an investment firm holds the money of its clients and provides that client money is safeguarded in the event of bankruptcy, insolvency, or entry into resolution or administration of the investment firm. This risk from a capital point of view covers the Firm's off-Balance Sheet items that are segregated.

The Firm monitors and assesses its CMH on a daily basis and accordingly allocates capital for this risk. Capital requirements for RtC and specifically CMH, are calculated and monitored on an ongoing basis via an internal tool, by the Dealing and Risk Departments. Capital Adequacy Reports that monitor in detail CMH under RtC are being reported by the Risk Department to the Group CFO and some Senior Management members on a weekly basis and on a quarterly basis to the FCA. The Board of Directors and the Risk & Compliance Committee members are also informed about the Capital adequacy and the equivalent capital requirements under RtC on a quarterly basis, in which the Risk department shares with all members end of month results.

## 3.2 Risk to Market (RtM)

Risk to Market ("RtM") is the risk that the fair value or future cash flows of financial instruments will fluctuate due to changes in market variables such as equity prices, interest rates, foreign exchange rates and commodity prices. Market risk arises from the Firm's exposures to financial instruments and to changes in the market prices of these financial instruments. Market risk comprises of Equity risk, Interest Rate risk, Foreign Exchange risk and Commodity risk. There are two K-factors that capture the principal risks under RtM:

K-NPR (Net Position Risk)
<p>This k-factor is measured in accordance with the CRR rules for Market risk for positions in equities, interest rate financial instruments, foreign exchange, and commodities. K-NPR captures the Market risk, which is defined as the risk that the Firm's income or the value of its holdings of financial instruments will change due to the change in Market risk factors (market prices, non-Trading Book interest rates, non-Trading Book foreign exchange rates). Exposure to Market risk at any point in time depends primarily on short term market conditions and the levels of client activity.</p> <p><i>Based on the reference year, this K-factor is applicable to the Firm.</i></p>
K-CMG (Clearing Margin Given)
<p>This is an alternative to K-NPR to provide for Market risk for trades that are subject to clearing or on a portfolio basis, where the whole portfolio is subject to clearing or margining as set out in MIFIDPRU 4.13 of the FCA Handbook and IFPR. CMG means the amount of total margin required by a clearing member or qualifying central counterparty, where the execution and settlement of transactions of an investment firm dealing on own account take place under the responsibility of a clearing member or qualifying central counterparty.</p> <p><i>Based on the reference year, this K-factor is not applicable to the Firm due to the nature of its operations.</i></p>

### 3.2.1 K-NPR

The Firm deems Market risk as one of the main risks that the Firm bears. The Firm's exposures to Market risk arise from the clients' trading on the Firm's online platforms, as well as from some on Balance Sheet banking exposures, which give rise to Market FX risk.

The Firm has in place a Market risk Policy which outlines how Market risk is managed. In particular, the policy establishes market position limits reflecting the Firm's risk appetite, for each financial market in which clients can trade.

These limits are determined based on the trading levels, volatilities and the market liquidity of the underlying financial product or asset class. The Firm acts as a market maker in CFDs where the underlying instruments are FX, Commodities, Indices, Exchange Traded Funds, Equities and Bonds. There is a high degree of natural hedging in the trading of clients across instruments and asset classes. This mitigates significant single instrument Concentration risk within the Firm's trading portfolio and reduces the Firm's net Market risk exposure.

The Firm continually monitors its market exposure against these limits so that relevant action is initiated. This can include hedging the excess exposure using hedging accounts maintained with Banks, other brokers, or limit locks, without any more exposure being accepted. More specifically, Market risk is monitored on a continuous basis by the Dealing and risk team, which acts accordingly, depending on the internal hedging strategy and limits. Market risk is monitored both for Capital Adequacy ratio purposes and for meeting Group Market risk limits. It is monitored via the Firm's internal online Capital Adequacy tool that follows the IFPR rules, as well as the Firm's inhouse Risk App, that provides enhanced Market risk assessment and monitoring for all the Group entities.

### 3.3 Risk to Firm (RtF)

Risk to Firm ("RtF") captures an investment firm's exposure to the Risk of Default of its Trading Counterparties (K-TCD), the Concentration Risk arising from its exposures to counterparties and their connected persons (K-CON) and Operational Risks from its Daily Trading Flow of transactions (K-DTF).

<b>K-TCD (Trading Counterparty Default)</b>
<p>K-TCD means the exposures in the Trading Book of an investment firm in specific instruments and transactions giving rise to the risk of trading counterparty default. This methodology replaces the Counterparty Credit Risk that used to be applicable under the previously applicable framework, CRR.</p> <p><i>The Firm, throughout the year under review, was exposed to TCD due to its over the counter ("OTC") Trading Book derivative transactions (i.e., CFDs).</i></p>
<b>K-DTF (Daily Trading Flow)</b>
<p>K-DTF means the daily value of transactions that an investment firm enters through dealing on own account or the execution of orders on behalf of clients in its own name. No similar risk was captured under the previously applicable, CRR regime. DTF aims to capture the Operational risks from an investment firm's daily trading flow.</p> <p><i>The Firm is exposed to DTF due to the fact that it executes its clients' trades on a principal basis (i.e., through dealing on own account).</i></p>
<b>K-CON (Concentration Risk)</b>
<p>K-CON means the exposures in the Trading Book of an investment firm to a client/counterparty or a group of connected clients/counterparties, the value of which exceeds the limits specified in MIFIDPRU 5.5 of the FCA handbook and IFPR and includes the Firm's TCD exposures towards its clients and counterparties, as well as its Market risk (NPR) exposure towards issuers of equity and interest-rate instruments in the Trading Book.</p> <p><i>This is a risk which may apply to the firm and is monitored for but does not apply at this time.</i></p>

#### 3.3.1 K-TCD

The Firm's key counterparties under the Trading Book are its institutional and retail clients, as well as its hedging counterparties. With respect to client-related K-TCD, the Firm ensures that client accounts are funded before trading takes place (i.e., the clients need to have enough equity in their accounts to maintain their margin requirements and keep their positions open).

The Firm operates a real-time mark-to-market trading platform with customers' profits and losses being credited and debited automatically to their accounts. If the market moves adversely by more than the customer's maintenance margin, the Firm exercises margin calls and stop outs to prevent the account from going into deficit, hence managing TCD risk effectively (through the margin acting as a collateral for risk management). In addition, the Firm offers negative balance protection to its Retail customers, which means that Retail clients cannot suffer losses greater than the account balance.

### 3.3.2 K-DTF

As previously mentioned, DTF aims to capture the Operational risks from the investment firm's daily trading flow. Similarly, to TCD and CMH previously mentioned, DTF is calculated and monitored on an ongoing basis via the Firm's internal IFPR tool, by the Dealing and Risk Departments, and in case of a limit breach, actions are taken place to rectify the issue immediately.

## 3.4 Other Risks

### 3.4.1 Operational Risk (other than DTF)

Operational risk is defined as the risk of loss that can result from inadequate or failed internal processes, people, system errors or external events, as well as other risks such as fraud, legal or physical and environmental risks. The Firm, due to its nature, is primarily exposed to Operational risks arising from potential system/trading platform failures or delays, internal practices, as well as Legal and Compliance risks. The Firm is partially dependent on third parties, including its own Group, for the key technological systems, infrastructure suppliers, data providers and data sources. The Operational risk assessment is performed through the active participation of all areas and departments of the Firm on a regular basis, at least annually.

In line with the three levels of defence model, the primary responsibility for Operational risk lies with each individual business unit of the Firm. The Head of each Department is responsible for managing and mitigating Operational risks within his/her area of responsibility. Annual review and assessment of the Operational risk per department are performed to assess any new risks and the effectiveness of existing procedures. The Firm tracks all operational incidents and general events that might have occurred throughout the Group and records them in a central register so the event and the action to address it are documented formally. An Operational Risk Committee meet monthly to review incidents, focusing on the mitigation to ensure they do not happen again. All material operational incidents are escalated to the Risk & Compliance Committee for review and discussion.

### 3.4.2 Compliance (Regulatory) Risk

Compliance Risk comprises of the risk that regulatory changes that may be imposed by the UK and/or the FCA adversely affect the results, financial position, and regulatory status of the Firm. Accordingly, Compliance risk reflects exposure to regulatory penalties, financial forfeiture, and material loss an organization faces when it fails to act in accordance with industry laws and regulations, internal policies or prescribed best practices.

Non-compliance with the regulatory framework of jurisdictions in which the Firm's trading platform is accessible could adversely affect the Firm's profitability and may result in the suspension, revocation, or amendment of its license and/or other enforcement action.

Increased regulatory scrutiny of the industry in which the Firm operates could adversely affect the Group's revenue, business, and profitability. Changes to the UK regulatory framework, current and proposed UK regulations and

directives, could restrict the Firm's business. The implementation of necessary changes to comply with the increased regulatory framework could potentially result in significantly additional demand on the Firm's resources.

To mitigate Regulatory and Compliance Risk, the Compliance and Risk Management functions keep abreast of regulatory developments, participate in material regulatory consultations, and aim to anticipate regulatory issues by providing advice to the Firm's Risk and Compliance Committee and Board and the business on such matters on an ongoing basis. External legal advice is obtained on new regulations affecting the Firm's product offering. Relevant actions are then initiated by the Firm to ensure comprehensive and consistent compliance at all times.

### 3.4.3 Money Laundering Risk

Money Laundering risk entails all practices and methods that may be used by the Firm's clients, counterparties and/or partners to launder money (or finance terrorism) using the Firm's products and services. The Firm has established processes and procedures to identify, assess and understand the money laundering and terrorist financing risks that it may be exposed to. In identifying potential risks, the Firm is using the guidance and recommendations of the FATF and the UK. Due to the non-face-to-face nature of the Firm's business the risk is heightened however, controls are in place to mitigate such risk.

The primary responsibility for the assessment of the risks identified lies with the Firm's MLRO as well as the Board of Directors and to this end, a risk assessment using the inherent and residual risk of each of the identified risks is performed by both parties.

Any updates to the regulatory framework which affect the Firm's AML processes are brought to the attention of the Risk & Compliance Committee and the Board at least on a quarterly basis, accompanied by any changes in the Firm's process and suggestions for relevant improvements. The Firm's enterprise AML risk assessment is reviewed on a yearly basis.

### 3.4.4 Liquidity Risk

Liquidity risk is the risk that arises when the maturity of assets and liabilities does not match. An unmatched position potentially enhances profitability but can also increase the risk of losses. The firm does not own long dated assets funded by short dated liabilities, assets are predominantly cash which is immediately available.

The Firm's approach to managing liquidity is to ensure it will have sufficient liquidity to meet its financial liabilities when due, under both normal circumstances and stressed conditions. In accordance with the FCA clients' money rules, the Firm holds in segregated, clearly designated as clients' money bank accounts, all the funds of its Retail clients. Therefore, the Firm considers Liquidity risk in relation to all clients' trading activity to be significantly low.

In addition, the Firm follows the Liquidity requirement set by the IFPR framework. As at 31<sup>st</sup> of December 2022, the Firm satisfied the Liquidity Requirement.

## 4 Own Funds

The prudential framework for MIFIDPRU investment firms set out in the IFPR and the FCA Handbook is designed to reflect the nature, size, and complexity of investment firms' activities. As per the rules set by the IFPR, MIFIDPRU investment firms are required to maintain Own Funds consisting of the sum of their Common Equity Tier 1 (CET1) capital, Additional Tier 1 (AT1) capital and Tier 2 (T2) capital, and shall at all times meet all of the following conditions:

- a) CET1 Capital of at least 56% of Own Funds Requirements.
- b) CET1 Capital and AT1 Capital of at least 75% of Own Funds Requirements.
- c) CET1, AT1 Capital and T2 Capital of at least 100% of Own Funds Requirements.

Table 2 below presents the composition of the Firm's Own Funds as at 31<sup>st</sup> of December 2022, while Table 3 indicates how these Own Funds reconcile with the Firm's audited Balance Sheet as of this date, and they have been prepared using the format set out in MIFIDPRU 8, Annex 1 R.

As at 31<sup>st</sup> of December 2022, the Firm's Own Funds comprised entirely of Common Equity Tier 1 capital. As shown below, the Firm's Own Funds amounted to £29,447k.

**Table 2: Template MIFIDPRU 8, Annex 1 R - Composition of Regulatory Own Funds (OF1)**

OF1		(a)	(b)
31 December 2022		Amounts (£'000)	Source based on reference numbers/letters of the Balance Sheet in the audited Financial Statements
<b>Ref.</b>	<b>Common Equity Tier 1 (CET1) capital: instruments and reserves</b>		
1	<b>OWN FUNDS</b>	<b>29,447</b>	
2	<b>TIER 1 CAPITAL</b>	<b>29,447</b>	
3	<b>COMMON EQUITY TIER 1 CAPITAL</b>	<b>29,447</b>	
4	<i>Fully paid-up capital instruments</i>	11,068	Ref. 1 (Shareholders' Equity)
5	<i>Share premium</i>	7,536	Ref. 2 (Shareholders' Equity)
6	<i>Retained earnings</i>	11,393	Ref. 3 (Shareholders' Equity)
7	<i>Accumulated other comprehensive income</i>	(109)	Ref. 3 (Shareholders' Equity)
8	<i>Other reserves</i>	51	Ref. 3 (Shareholders' Equity)
10	<i>Adjustments to CET1 due to prudential filters</i>	(18)	
11	<b>(-) TOTAL DEDUCTIONS FROM CET1</b>	<b>(424)</b>	
11.2	<i>(-) Other intangible assets</i>	(424)	Ref. 2 (Assets)
11.3	<i>(-) deferred tax assets that rely on future profitability</i>	-	
19	<i>CET1: Other capital elements, deductions &amp; adjustments</i>	(51)	Ref. 3 (Shareholders' Equity)
20	<b>ADDITIONAL TIER 1 CAPITAL</b>	<b>0</b>	
25	<b>TIER 2 CAPITAL</b>	<b>0</b>	



Table 3: Template MIFIDPRU 8, Annex 1 R: Own Funds: Reconciliation of Regulatory Own Funds to Balance Sheet in the Audited Financial Statements

31 December 2022		(a)	(c)
		Balance Sheet as in audited Financial Statements (£'000)	Cross reference to template OF1
<b>Ref.</b>	<b>Assets - Breakdown by asset classes according to the Balance Sheet in the audited Financial Statements</b>		
1	<i>Tangible Assets</i>	27	
2	<i>Intangible Assets</i>	424	<i>Ref. 11.2 (OF1)</i>
3	<i>Debtors</i>	22,041	
4	<i>Cash at bank and in hand</i>	155,569	
5	<b>Total Assets</b>	<b>177,610</b>	
<b>Ref.</b>	<b>Liabilities - Breakdown by liability classes according to the Balance Sheet in the audited Financial Statements</b>		
1	<i>Creditors -Amount failing due within one year</i>	148,122	
2	<b>Total Liabilities</b>	<b>148,122</b>	
<b>Ref.</b>	<b>Shareholders' Equity</b>		
1	<i>Called up share capital</i>	11,068	<i>Ref. 4 (OF1)</i>
2	<i>Share premium</i>	7,536	<i>Ref. 5 (OF1)</i>
3	<i>Reserves</i>	11,335	<i>Ref. 6 – 8 &amp; 19 (OF1)</i>
4	<b>Total Shareholders' Equity</b>	<b>29,939</b>	

## 5 Minimum Capital Requirements

The IFPR framework's approach for the calculation of the Minimum Capital Requirements for Non-Small MIFIDPRU investment firms such as FFS, is by taking the highest of the Fixed Overhead Requirement ("FOR"), the Permanent Minimum Capital Requirement ("PMCR") and the K-factors that apply to the firm.

### 5.1 Fixed Overheads Requirement (FOR)

The Firm reports its Fixed Overhead Requirements to the Group CEO and some Senior Management members on a weekly basis and on a quarterly basis to the regulator. The Board of Directors and the Risk & Compliance Committee members are also informed about the FOR on a quarterly basis, when the Risk department shares with all members end of month results.

FFS calculates its FOR by taking the one quarter of its fixed overhead expenses of the preceding year in accordance with the provisions of MIFIDPRU 4.5 of the FCA Handbook and IFPR. The Fixed Overheads Requirement as at 31 December 2022 amounted to £7,798k.

### 5.2 Permanent Minimum Capital Requirement (PMCR)

The Firm monitors its Own Funds on a continuous basis and ensures that they remain above the Permanent Minimum Capital Requirement of £750k which corresponds to the initial capital that applies to the Firm in accordance with MIFIDPRU 4.4 of the FCA Handbook and IFPR.

### 5.3 "K-factor" Capital Requirement

The Firm calculates its overall "K-factor" capital requirement on a continuous basis as the sum of the "K-factor requirements" grouped in three categories: Risk-to-Client (RtC), Risk-to-Market (RtM) and Risk-to-Firm (RtF), in accordance with MIFIDPRU 4.6 of the FCA Handbook and IFPR. (and as described in further detail in Section 3). The total K-Factors as at 31<sup>st</sup> December 2022 amounted to £9,069K.

Table 4 breaks down the Pillar I minimum capital requirement that the Firm was required to hold as of 31<sup>st</sup> of December 2022.

Table 4: Minimum Capital Requirements

Minimum Capital Requirements		31 Dec 2022 (£'000)
<b>K-Factor Requirement</b>		
Risk-to-Client (RtC)	K-AUM	-
	K-CMH	74
	K-ASA	-
	K-COH	-
Risk-to-Market (RtM)	K-NPR	7,944
	K-CMG	-
Risk-to-Firm (RtF)	K-TCD	597
	K-DTF	455
	K-CON	-
<b>Total K-Factor Requirement</b>		<b>9,069</b>
<b>Fixed Overhead Requirement ('FOR')</b>		<b>7,798</b>
<b>Permanent Minimum Capital Requirement ('PMCR')</b>		<b>750</b>

According to the IFPR requirements, the Firm's Minimum Capital Requirement as at 31<sup>st</sup> of December 2022 was determined by the K-factor requirement and amounted to £9,069K.

As indicated in Table 5 below, as at 31<sup>st</sup> of December 2022 the Capital Adequacy ("CAD") ratio of the Firm stood at 324.68% and exceeded the minimum capital requirement of 100% and Internal Early Warning Indicator of 195%.

The Firm's Own Funds comprised entirely of Common Equity Tier 1 capital and amounted to £29,447k which exceeds the Minimum Own Funds Requirement of £9,069K, thus resulting to a capital surplus £20,377k.

Table 5: Capital Excess/Ratio

Item Description	31 Dec 2022 (£'000)	Reference
<b>Capital</b>		
Common Equity Tier 1	29,447	
Additional Tier 1	-	
Tier 2	-	
<b>Total Own Funds</b>	<b>29,447</b>	<i>a</i>
<b>Own Funds Requirement</b>		
K-factor Requirement	9,069	<i>b</i>
Fixed Overhead Requirement	7,798	<i>c</i>
Permanent Minimum Capital Requirement	750	<i>d</i>
<b>Minimum Own Funds Requirement</b>	<b>9,069</b>	<i>e = (higher of b, c, d)</i>
<b>Capital Excess/Ratio</b>		
<b>Capital Excess</b>	<b>20,377</b>	<i>a-e</i>
<b>Capital Ratio</b>	<b>324.68%</b>	<i>a/e</i>

## 6 Remuneration disclosure

Finalto is a solo-regulated 750K IFPRU investment firm authorised by the FCA. Under MIFIDPRU, the Firm has assessed itself as a non-SNI MIFIDPRU investment firm and was required to perform the test in 19G.1.1R to assess whether certain provisions of the MIFIDPRU Remuneration Code are disapplied. For FY 2022, the conditions were met by the Firm, so extended remuneration requirements do not apply.

The Firm is required to comply with provisions set out under SYSC19F and 19G of the FCA Handbook which specifically outlines the remuneration codes and principles. The Firm is aware that the codes do not apply to all firms in the same way and are divided into proportionality levels based on the nature, scope, and complexity of its activities. Each tier of proportionality has a different compliance obligation with the provisions under SYSC19.

The Firm's Remuneration policy provides an overview of the Remuneration Code and of how Finalto is adhering to the FCA's regulations and requirements. The Firm operates in a business area which is subject to enhanced regulatory requirements and the Remuneration Policy has been developed to comply with these. It covers the practices of rewarding and incentivising the Firm's staff and encourages responsible business conduct, whilst also making sure conflicts of interest do not arise and that all clients are treated fairly. It also meets updated FCA guidance regarding the proportionality of different remuneration structures. The Firm's remuneration policy and arrangements apply to all staff defined as including directors, officers, senior managers, employees (whether permanent, part time, fixed term or temporary).

### 6.1 Decision making procedures and governance.

The Firm has established a Remuneration Committee (the 'Committee') which exercises competent and independent judgment on the Firm's Remuneration Policy, practices, and incentives. This has developed sound management of risks, capital, and liquidity in-line with the regulatory requirements, such as those imposed by the FCA IFPRU requirements, to which the Firm adheres. They consider the varying types of employees considered for remuneration, including MRTs and SMFs. Alongside the Compliance, Risk and Internal Audit departments, the Committee provides a pillar of independence which reviews and manages the Remuneration Policy of the Firm.

The Remuneration Committee ("REMCO") holds meetings at least twice a year and consists of the Firm's Non-Executive Directors. REMCO determines and applies a Remuneration Policy on behalf of the Board and to ensure compliance with best practice surrounding the remuneration and reward FCA Handbook provisions. The CRO and Head of Compliance will attend meetings as necessary and will be consulted concerning payment of variable pay as to whether any member of staff has fallen short of expected standards in these areas.

The REMCO is mandated to:

- make suitable arrangements in order to achieve prudent recognition of any deficiencies identified in terms of remuneration within the Firm;
- Design and determine the Firm's remuneration policy considering the need to promote the long-term success of the Firm, business strategy and risk appetite, managing conflicts of interest and preventing undue risks;
- Assess the mechanisms and systems adopted to ensure that the remuneration system properly takes into account all types of risks, liquidity and capital levels and that the overall policy is consistent with and promotes sound and effective risk management and is in line with the business strategy, objectives, corporate culture and values, risk culture and the long-term interest of the Firm;
- Assess the achievement of performance targets and the need for ex post risk adjustment, including the application of malus and claw back arrangements;

- Review and agree the remuneration practices of Directors, Senior Management, material risk takers, and all other employees of the Firm that receive (or may in the future receive) any form of variable pay.
- Support the Board in overseeing the remuneration policies, practices and processes and the general compliance with the policy;
- Check whether the existing policy is still up to date and if necessary, make proposals for changes;
- Review the appointment of external remuneration consultants that the supervisory function may decide to engage for advice or support;
- Ensure the adequacy of the information provided to shareholders on remuneration policies and practices.

The Senior Management makes recommendations to the REMCO for any changes in remuneration practices. Furthermore, it makes recommendations to the REMCO for bonus/variable pay pools, taking into consideration the Firm's Financial Results, Department performance and individual employee performance, as well as the feedback from the Firm's Compliance and Risk Management functions. The Senior Management directs and oversees the implementation of remuneration practices by the policy owners who are the CEO and the Human Resources Manager.

## 6.2 Material risk takers (MRTs)

MRTs are staff whose professional activities have a material impact on the risk profile of the Firm. Certain aspects of the FCA Remuneration Code (the "Code") such as variable pay and termination payments, apply to all staff. However, certain implications of the Code depend on whether the staff member is considered to be a Material Risk Taker ("MRT").

The types of staff and criteria which the Firm assesses as having met the FCA definition of MRTs, and individuals who specifically may have a material impact on the Firm's risk profile are considered as:

- Members of the management body and senior management;
- Staff members managing business units carrying on at least one of the following regulated activities: Arranging deals in investments, Dealing in investments as agent, and/or Dealing in investments as principal;
- Staff members who have managerial responsibilities for the activities of a control function and/or the prevention of money laundering and terrorist financing;
- Staff responsible for managing material risk within the firm;
- Staff members responsible for managing one of the following: information technology, information security and/or outsourcing arrangements of critical or important functions;
- Staff member with authority to take decisions approving or vetoing the introduction of new products.

## 6.3 Fixed and Variable Remuneration Components and Design

Remuneration is delivered via a combination of fixed and variable elements, which includes base salary, pension and other benefits, an annual discretionary bonus and/or commissions.

### 6.3.1 Compensation Mix

The remuneration arrangements support the Firm's strategic direction, which exists to encourage business growth and support shareholder goals. The output of the Firm's strategy is based on building long-term relationships with internal and external stakeholders who support business direction and decisions across the economic cycle of the Firm.

The policy is designed to provide a scope for remuneration packages which aim to attract and retain employees of all levels and motivate staff performance to the highest standards. In line with this, individual rewards align with the Group's performance, shareholder interests and ensure a compliant approach to our risk management practices.

The REMCO, when determining remuneration awards, considers an appropriate ratio between fixed and variable pay so that the Firm and the Group are able to operate a fully flexible incentive policy under a hybrid remuneration model. This includes the ability to pay no bonuses or other incentive pay, should performance of the Firm, the Group and/or an individual require this. The Firm has in place an appropriate maximum ratio between fixed and variable remuneration.

### 6.3.2 Fixed Remuneration

Fixed remuneration serves to compensate employees according to their qualifications, experience, and skills, as well as the requirements, significance, and scope of their work. Specifically, it includes the contractually agreed monthly recurring salary and benefits which are permanent, pre-determined, non-discretionary, and non-revocable. It is paid irrespective of Firm's performance.

The appropriate amount for an employee's fixed remuneration is determined based on a market comparison of their role, general salary levels within the Firm, the labour market situation in the industry and at the respective location and the regulatory requirements for the structures applicable to total remuneration. Competitive fixed remuneration plays an important role in attracting and retaining employees. This guarantees that the Firm and the Group have the competencies required to meet their strategic goals. The Firm's employees are awarded with a fixed monthly remuneration.

### 6.3.3 Variable Remuneration

Variable remuneration is based on performance and reflects the annual performance of the staff member as well as performance in excess of the staff member's job description. Variable remuneration is available to all staff, except members of the board who do not perform any executive function in the Firm (in line with SYSC19G.2.12R).

It is important that variable remuneration is based on sustainable, and risk adjusted performance as well as performance in excess of that required to fulfil the employee's job description as part of the terms of employment. The assessment for variable pay is completed on the basis of SYSC 19G.6.4R which considers (a) the performance of the individual, (b) the business unit (where applicable) and (c) the overall results of the Firm and is based on financial and non-financial metrics. These criteria reflect the desired conduct of the employees to act in the best interest of the clients and in a manner that has regard to focusing on the long-term sustainable performance of the Firm versus short term risk taking or malpractices. Variable remuneration also has the benefit that it can differentiate performance results and promote practices by means of suitable incentive systems, which in turn affect the corporate culture. Non-financial metrics considered are based on staff appraisals and include attitude to risk and compliance issues, completion of compliance training, teamwork, work ethic, office attendance in accordance with Firm policy and maintaining good outcomes for customers.

Variable remuneration may take the form of:

- Annual discretionary performance-based bonus, and/or
- Commission based payment – available to certain sales employees servicing B2B clients.

All staff is eligible to receive annual discretionary performance-based bonus, unless mentioned otherwise in their contractual agreement.

Additional ad hoc variable remuneration types:

- Guaranteed variable remuneration – Guaranteed variable remuneration may be referred to as a sign on bonus but can also be used to compensate new staff members where they have lost the opportunity to receive variable remuneration by leaving previous employment. The Firm does not offer any types of guaranteed variable remuneration apart from retention, buy out or new hire in which case approval should be obtained from the CEO, the REMCO, and the Chief Compliance Officer. No guaranteed variable remuneration may be offered to an MRT unless occurs in the context of a new hire within their first year of service subject to the Firm having a strong capital base.
- Severance pay - Where the Firm awards severance pay, the Firm will demonstrate the reasons for the settlement, the appropriateness of the amount of severance pay and the criteria used to determine the amount. When determining the amount of severance pay the Firm considers performance achieved over time and assess the severity of any relevant Firm or individual failure.

Any variable remuneration is subject to Clawback and, where performance adjustment is required, Malus will be used.

- Clawback is applied to variable remuneration that has already been paid out. The clawback period is three years. Clawback would apply particularly in cases of fraud or other conduct with intent or severe negligence which led to significant losses.
- Malus refers to the reclaim of variable remuneration due that has not yet been paid out and would apply when the variable remuneration should be reduced due to poor performance including:
  - The member of staff's misbehaviour or material error; and/or
  - The Firm or relevant business unit (or both) suffering material downturn in its performance; and/or
  - The Firm or relevant business unit (or both) suffering a material failure of risk management.

The Firm will assess all relevant factors, including (in the case of risk management failures), the proximity of the staff member to the failure in question and their level of responsibility.

## 6.4 Annual performance-based remuneration pool Determination (including risk adjustment)

The discretionary annual bonus pool for the employee remuneration is suggested on a group level, a percentage of which is then allocated to each Firm. The Firm's management presents the amount to REMCO for its consideration and evaluation. The REMCO makes final recommendations to the Board of Directors, which has the responsibility for the final sign off. The work of all relevant Committees is based on an assessment of the financial performance for each financial year against targets and a quantitative and qualitative assessment of the risks taken during each financial year, as well as matters relating to capital management and regulatory compliance.

The Board of Directors reviews the annual bonus pool to ensure (a) that all relevant business risks have been assessed and taken into account and (b) that sufficient amounts are allocated to ensure the Firm and the Group are able to maintain a robust capital base.

## 6.5 Performance Management Approach

The Firm and the Group operate an annual appraisal process which establishes objectives for all staff covering both financial and non-financial metrics, specific behavioural competencies, including compliance and risk management behaviours with regards to the Firm's and the Group's values, Code of Conduct, policies, and procedures.

Under the remuneration framework, remuneration decisions are made based on a combination of business results, performance against objectives set out in performance scorecards, general individual performance of the role and

adherence to the Firm's policies and procedures. Poor performance against non-financial metrics will result in reduction of an employee's performance award. Annual performance ratings provided by managers are independently reviewed (and challenged where appropriate) and calibrated at a Firm and Group level to ensure that ratings have been applied consistently and performance has been effectively differentiated.

The table below provides the aggregate remuneration of Senior Management (Board members) and other staff whose activities have a material impact on the risk profile of the Firm, broken down by fixed and variable cash remuneration.

**Table 6: Quantitative information on remuneration**

Staff category	No. of persons	(£'000)		
		Fixed Remuneration	Variable Remuneration	Total Remuneration
Senior Management (Executive & Non-Executive Directors)	8	839	573	1,413
Other staff	50	2,707	1,365	4,701
<b>Total</b>	<b>58</b>	<b>3,546</b>	<b>1,938</b>	<b>5,484</b>

During 2022 the Firm did not provide any non-cash benefits. In addition, the Firm did not award any deferred remuneration in 2022 or in previous performance periods, that was due to vest in 2022 or in subsequent years, and it did not award any guaranteed variable remuneration during the year. Moreover, the Firm did not award any severance payments in 2022.



## 7 Appendix: Main Features of Own Funds Instruments

Template MIFIDPRU 8, Annex 1 R		a		
		Common Equity Tier 1 Capital		
1	Issuer	Finalto	Financial	Services Limited
2	Unique identifier (e.g., CUSIP, ISIN or Bloomberg identifier for private placement)	N/A		
3	Public or private placement	Private		
4	Governing law(s) of the instrument	UK Law		
5	Instrument type (types to be specified by each jurisdiction)	Ordinary Shares		
6	Amount recognised in regulatory capital (GBP, as of most recent reporting date)	11,068,092		
7	Nominal amount of instrument	12,846,259		
8	Issue price	EUR 1 each		
9	Redemption price	N/A		
10	Accounting classification	Shareholder's Equity		
11	Original date of issuance	10/04/2008-23/12/2021		
12	Perpetual or dated	Perpetual		
13	Original maturity date	No maturity		
14	Issuer call subject to prior supervisory approval	N/A		
15	Optional call date, contingent call dates and redemption amount	N/A		
16	Subsequent call dates, if applicable	N/A		
	<i>Coupons / dividends</i>			
17	Fixed or floating dividend/coupon	Floating		
18	Coupon rate and any related index	N/A		
19	Existence of a dividend stopper	No		
20	Fully discretionary, partially discretionary, or mandatory (in terms of timing)	N/A		
21	Fully discretionary, partially discretionary, or mandatory (in terms of amount)	N/A		
22	Existence of step up or other incentive to redeem	No		
23	Noncumulative or cumulative	Non-cumulative		
24	Convertible or non-convertible	Non-convertible		
25	If convertible, conversion trigger(s)	N/A		
26	If convertible, fully or partially	N/A		
27	If convertible, conversion rate	N/A		
28	If convertible, mandatory, or optional conversion	N/A		
29	If convertible, specify instrument type convertible into	N/A		
30	If convertible, specify issuer of instrument it converts into	N/A		
31	Write-down features	No		
32	If write-down, write-down trigger(s)	N/A		
33	If write-down, full or partial	N/A		
34	If write-down, permanent or temporary	N/A		
35	If temporary write-down, description of write-up mechanism	N/A		
36	Non-compliant transitioned features	No		
37	If yes, specify non-compliant features	N/A		
38	Link to the full term and conditions of the instrument (signposting)	N/A		